

Opening the black box of participation in medicine and healthcare



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Participation, healthcare, patient centred medicine, patient feedback, patient empowerment.

Abstract

This paper unpacks the notion of public and patient "participation" in medicine and healthcare. It does so by reviewing a series of papers published in the British Medical Journal, and by discussing these in the light of scholarship on participation in political and social theory. We find that appeals to public participation in this series are based on a diverse, potentially contradictory, set of values and motivations. We argue that if these diverse values and motivations are not carefully distinguished, appeals to participation can be an impediment, rather than an enhancement, to greater transparency and public accountability of health research.¹

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1 Patient and public participation in health research and care

Patient and public participation are becoming increasingly institutionalised in medicine and healthcare in rich countries (Hood and Flores 2012, Topol 2015). They are also becoming more central to claims to the legitimacy of these institutions. Citizen participation is an influential social ideal and is seen by many as a remedy for a vast number of social ills (Della Porta 2013), ranging from the lack of trust in political institutions to rising costs in healthcare systems. Science and technology scholars in particular have paid attention to the forms and potentials of participatory politics and acted as advocates of public participation in research and research governance. Some authors explicitly acknowledge the role of Science and Technology Studies in helping to establish and spread participatory practices (Moore 2010). At the same time, concerns are raised about the effectiveness and the allegedly tokenistic nature of participatory initiatives (e.g. Wynne 2006).

As one step to enhance our understanding of how the notion of participation is employed in the field of biomedicine and healthcare, this paper explores the motivations that underpin appeals to public and patient participation in biomedicine within a set of articles published in the *British Medical Journal* in a series on "Patient Centred Care." So far, 12 contributions have been published in this series. Out of these 12, six papers were particularly relevant for our analysis of the motivations for, and values guiding calls and arguments for participation. While the other six papers were interesting empirical case studies, they contained very little or no conceptual or programmatic discussion of participation and were therefore not in the focus of our analysis.

The six articles chosen for detailed analysis cover a broad variety of appeals to participation from different disciplinary perspectives yet written for a similar audience, namely medical professionals. We will start by reviewing these six conceptual or programmatic contributions to the *British Medical Journal* series "Spotlight on Patient Centred Care", and then develop a typology of different types of motivations and values found in these articles. In doing the latter we will draw upon scholarship on participation in political and social theory.

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http://www.bmj.com/patient-spotlight. Last accessed 15/03/2016.

2 Participation, patient centred care, empowerment in a medical journal

How is the participation of patients and other "lay" citizens in biomedicine and healthcare conceived in publications dedicated to the topic in a medical journal? What are the main motivations that are seen as driving the adoption of participatory approaches in the organisation of health research and care? How, in these contributions, are patient and public participation related to democratic arguments for participation, patient empowerment, patient advocacy, and social activism?

One of the findings of our literature analysis is that calls for participation in these conceptual and programmatic papers draw rather indiscriminately on various values and motivations that are rooted in different traditions and serve partly contradictory goals. This is already apparent in the introductory web page to the series:³

"This spotlight series of articles on patient centred care explores how doctors and patients can work collaboratively to improve the way healthcare is designed and delivered so that it better meets the needs and priorities of patients.

Empowered patients are driving a social movement and spearheading a shift in roles 'as profound as women's liberation, racial equality, gay rights, and disability rights.' ⁴ They are capable and motivated to help themselves and other patients to get better care and work with health professionals to improve services ..."

In this quote, the goal of meeting needs and priorities of patients is subsumed under "patient centredness", and linked to emancipatory and civil rights movements as well as improving health outcomes, despite the different values and ideologies that underpin these goals. As will become apparent in the rest of this section, they cannot be easily subsumed under the same "participatory" framework.

Health services analyst Angela Coulter and colleagues (2014), for example, claim that feedback from patients has not yet been used productively for the enhancement of health services. The authors diagnose a chronic failure of healthcare systems to involve patients in treatment decisions, support patient self care, provide empathy and emotional support, and offer well coordinated services. These authors conclude by calling for a "more coordinated approach" to "bring together the various [patient-centred] data sources, enabling more in-depth analysis of these, exploring linkages and overlaps, developing and testing more efficient ways to gather the data, and working out how to ensure that the results are used for quality improvement" (p. 3). They also call for the establishment of a national institute of user experiences. It is apparent that these authors' framing of purposes and means of patient participation is shaped by public management approaches. They do not call for decentralisation and bottom-up patient participation, but instead for the establishment of a centralised institute for the study and elaboration of policy responses to patient feedback. Patients are treated as consumers whose satisfaction levels could be improved by including them more prominently in the design and provision of services. At the same time, these authors' call for a stronger involvement of public actors stands out among the contributions to this British Medical Journal series. All other contributions favour decentralised governance approaches.

Available at: http://www.bmj.com/patient-spotlight. Last accessed 15/03/2016.

⁴ Cf. deBronkart 2015: p. 1.

Health policy scholar Eugene Nelson and colleagues (2015) also diagnose a failure of health-care systems to listen to the voices of patients. They argue that both the exploration and the utilisation of patients' views could be enhanced by the use of online networks, and they propose to expand the use of such tools in health systems. They give two examples of what such tools could look like: The first is the Swedish Rheumatology Quality Register, and the second is the U.S. platform for primary care HowsYourHealth.org, which allows patients to "enter all the data themselves, mainly using tick boxes in response to questions" (p. 2). The authors regard these data as a worthy resource as they provide clinicians with standardised information "about patients' function, diagnosis, symptoms, health habits, preventive needs, capacity to self manage chronic conditions, and their experiences of care" (ibid.). Both papers, Coulter and colleagues' as well as Nelson and colleagues', see the enhancement of institutional infrastructures as the best way to increase patient participation; they do not challenge the established hierarchies of power in healthcare systems and medical bureaucracies.

A different perspective is offered by the contribution by health organisation analyst Glenn Robert and a team of patients, caregivers and other analysts of health care. Robert and colleagues do not believe that simple reforms of the healthcare system will enhance participation in a meaningful way (Robert et al. 2015). They believe that "patients can and should take a more direct and ongoing role in identifying, implementing, and evaluating improvements to healthcare services" (p. 1). More specifically, Robert and colleagues argue for "co-creation" of health services by patients, medical professionals, managers, and staff. They draw strongly on managerial theories and methodologies of co-design, without reference to the democratic value of patient activism. In particular, they argue that the reliance on patient surveys and the "lack of critical reflection about the insights provided by survey methods" (p. 2) reveal an "ingrained perception of patients and families as passive sources of data rather than active partners in implementing change" (ibid.). They argue that it is pointless to capture more and more data unless data collection is embedded in practices where patients and families take the lead in implementing changes in the organization of healthcare. Robert and colleagues' suggestions are also clearly influenced by ideas from new public management and theories of co-creation in business and marketing (Zwick, Bonsu, Darmodu 2008). Their overarching aim, similar to previous contributions, is "healthcare quality improvement" (see for instance the concluding section).

The remaining set of papers speak more directly of patient empowerment. The authors see patients' voices as inherently valuable, rather than ascribing mostly instrumental value to them for the enhancement of healthcare. Patient activist Dave deBronkart, internationally known as "e-patient Dave", employs anti-expertocratic arguments to challenge the established division of labour within health systems (deBronkart 2015). He brings his own personal experience to the table, both as a patient leader and as one of the key activists in the area of participatory medicine. DeBronkart also emphasises the role of social networks in empowering patients, and compares patient advocacy and patient communities with other social movements in history, as in the opening quote of the series. He relies on both epistemological and normative assumptions regarding the role of patients, arguing that

"value in medicine depends on knowledge, and in the past two decades the flow of knowledge has undergone a state change, from closed system to open network. Not only is it possible today for patients to see (and tell each other about) the same information that clinicians see; they can also connect with patient peers near and far to discuss topics they care about." (deBronkart 2015: p. 2)

These developments, in deBronkart's words, are "the precursors of autonomy, emancipation, and self determination" (ibid.).

Physician and British Medical Journal editor Tessa Richards and colleagues (2015) offer a perspective that is complementary to deBronkarts. Richards' paper, co-authored by Angela Coulter and by the vice director of innovation at the patient social network PatientsLikeMe, Paul Wicks, refers directly to deBronkart's work. The paper brings together some of the authors of other papers in the series. Richards et al. argue that the collection of patient feedback, which "should be more rigorous and used to inform practice, not merely collated for research" (p. 1), is made much easier by the wider availability of digital and mobile technologies. Digital technologies in particular have not only "provided new opportunities to harness the energy and expertise of patients," but also fostered patient activism, which is seen to be "growing a social movement" (ibid.). These authors believe this movement to have great importance for healthcare reform, which is sorely needed according to the authors: "Although the global flow of information has transformed many aspects of our lives, it has bypassed chunks of the health sector and it is still hard to get full access to personal health records. But there is welcome news on how the international move to open notes to patients is gaining momentum" (p. 2). They caution, however, against campaigning for "viewing rights" only (i.e. the capacity of patients to access to their medical records), which instead is clearly the key aim of other contributions to the series, particularly Coulter et al. (2014) and Nelson et al. (2015).

In light of these contrasts, in the next section we will unpack the variety of notions of participation that are employed in the series, and categorise the papers accordingly. We will also discuss overlaps and tensions between these notions.

3 The many meanings of participation

We have seen that even within the small number of pieces comprising the series on Patient Centred Care in the *British Medical Journal*, participation is understood to mean different things, and calls for participation are grounded in different conceptual and political traditions. There is a contrast between those who value patients' voices as such, and those who suggest to listen to patients to achieve other goals than increasing patient empowerment. In the latter group we can distinguish further between authors who seek to reach a more systematic uptake of patient opinions on the one hand, and those who aim to broaden and deepen the format and practices of patient engagement. Subsequently we develop a three-fold categorisation of different types of appeals to participation that are made in the papers we analysed. In particular, we propose two conceptual distinctions that may help to order and organise the variety of appeals to participation that we have just reviewed. The first is the distinction between public and patient participation on the one hand and patient-centred medicine on the other, and the second is the difference between participation and empowerment. We will group the papers on the basis of whether or not they make these distinctions.

3.1 Patient and public participation ≠ patient-centred medicine

In the form of "patient and public involvement" (PPI), participation has been firmly established within the British National Health Services (NHS) since the early 2000s. Any research within the NHS context needs to consider PPI and involve patients and publics wherever meaningfully possible. PPI is thus a particular approach to the governance of health systems, one that may or may not deliver better patient-centred healthcare in each specific area of the health system, depending on the area, and depending on the criteria used to measure outcomes. (The British NHS has adopted a range of other participatory approaches, including the establishment of a "citizens' council" with advisory roles in the National Institute for Clinical Excellence (NICE) in England from 2002; see Gulland 2002, House of Commons 2007). Patient-centred medicine is a much broader term that spans a wide range of meanings ranging from an approach to healthcare that emphasises respect for patients and focuses on their needs and concerns instead of those of healthcare professionals (Bardes 2012) to attempts to increase patient-reported and patient-generated evidence in medicine (Sacristan 2013). It is thus important to explore in what ways, if at all, a specific participatory practice serves a particular understanding of patient-centred medicine.

3.2 Patient and public participation ≠ patient empowerment

In literature and practice, patient and public participation are often assumed to lead to patient empowerment. Participation, so the argument typically goes, will strengthen patients' autonomy *vis-à-vis* medical and health bureaucratic elites, and enhance the agency and control of patients in the healthcare field (e.g. Bravo et al. 2015). But participation is neither the only way to reach the goal of patient empowerment, nor does it always lead to it. For example, public bureaucracies, business management and even innovation practices in both corporate and academic research systems are contributing to an increased involvement of patients in design and executive decisions (Prahalad and Ramaswamy 2004, Gouillart and Hallet 2015). In these cases, the aim is not so much to empower patients, but rather to utilise their knowledge and their collaboration for objectives that are set top-down. This underscores the need to distinguish between the two concepts.

The distinctions between participation, patient-centred care and patient empowerment are treated quite differently in the papers that we have reviewed. Organising these contributions on the basis of the magnitude of adaptations they require to health and research systems results in three groups of participatory appeals, ranging from "moderate reformers," "radical reformers" and "disruptors". We argue that these notions and goals need to be kept apart if we want to avoid the use of the notion of participation as a merely programmatic term that can be used almost arbitrarily to justify greatly different goals and objectives.

a. Moderate reformers accept and employ both of the aforementioned distinctions between PPI, patient-centred medicine and patient empowerment respectively. This group includes medical professionals who seek to improve the responsiveness of health services to patient needs by relying on patient experiences and patient reported outcomes. They do not call for radical "participatory" reforms or participation that takes place outside of established institutions. Instead they try to modify existing infrastructures and processes to be able to draw more strongly on the knowledge, inputs, or expertise of patients. Among the papers that we analysed here, Coulter et al. (2014) and Nelson et al. (2015) belong to this group.

- b. Radical reformers reject distinction 1 (i.e. they do not problematise the relationship between participation and patient-centred medicine) but accept and endorse distinction 2 (that participation ≠ patient empowerment). In this group we find mostly medical professionals advocating for public and patient participation on the basis of emerging managerial theories, i.e. the idea of co-creation and co-management. They also use anti-paternalistic language and emphasise values such as equality. However, they are mostly concerned with the quality of services and patient centredness, rather than the idea of delegating control to patients. In the series of papers that we analysed for this article, the paper Robert et al. (2015) is the only one that belongs to this group.
- c. Disruptors reject both of the aforementioned distinctions. They believe that patient empowerment and participation are two sides of the same coin, at least, and that participatory medicine is patient-centred medicine. Papers in this group are written by patient advocates and/or people in the private sector. They make strong reference to social movements, and often advocate the utilisation of digital technologies. Richards et al. (2015) and deBronkart (2015) belong to this group.

We can see from this categorisation that even within the small number of contributions in the British Medical Journal series, appeals to participation are motivated by a diverse array of motivations; that these motivations are not always explicit; and that they are sometimes contradictory. Whilst at first sight all of these contributors to the British Medical Journal series seem to be promoting reforms towards greater "patient centredness" in medicine and healthcare, they employ very different understandings of participation and work towards different goals, which we have categorised as "moderate reforms", "radical reforms" and "disruption". In the following section we argue that without making these distinctions, we risk that appeals to public participation are becoming black-boxed, in the sense that participation is seen as an uncontroversial good, even when it serves problematic agendas. Even if in practice the three groups, moderates, radicals and disruptors, may end up supporting similar interventions and policies, they do this for different reasons, and understandings of how healthcare – and society more broadly – should ultimately be organised. For this reason, acknowledging differences between different types of calls for more participation is analytically and politically important. The value of clarity with regards to objectives that such calls are serving is emphasised also by advocates of deliberative and participatory democracy in social theory.

In the next section, we will discuss how participation is understood in social theory, paying particular attention to deliberative approaches that favour inclusion and in-depth public discussions about values and aims. These are aims that are jeopardised by the "blackboxing" of participation.

4 Participation as a black-box

Calls for more participation are heard and discussed across the political spectrum (Wynne 2006). Social analyses of the importance of participation in "intermediate bodies", that is organisations of the civil society that are involved in policy making and/or deliver valuable services to the community, have convinced many policy makers and managers that public participation in domains as varied as urban planning, technology development, and healthcare should be actively nurtured. Some commentators have argued that the promotion of participatory agendas is especially timely now that the role of more traditional belonging to associations, parties, etc. is fading. Thus, calls for participation in any context of politics and administration are often not motivated by the belief in an intrinsic value of including wider groups of people in debates and decision making, but they are driven by expectations of increasing the "social robustness" or efficiency of interventions, or lowering costs.

Moving from more applied domains to the field of social theory, a key theme in discussions of public participation here is that social processes that exclude public involvement may, as it were, "smuggle" into social processes controversial values, and especially values and aims that are set by groups of technicians, experts or bureaucrats that are beyond public scrutiny. Such exclusion also impinges negatively on the deliberative and thus democratic character of these social processes. Policy making is participatory if citizens - alone or in concert with the groups with which they identify - are able to voice their needs, preferences and desires, and if such voices drive policy making and other social outcomes, within and beyond the formal structures of will formation in a society. For theorists of deliberative democracy in particular, the inclusion of voices from various groups to complement the instruments and processes of representative democracy, and to broaden the visions and options of what policy making could aim at in this way, has intrinsic value (Dryzek 2007). In this literature participation serves the prime objective of opening up political processes that are black-boxed within representative democracies. It lets citizens scrutinise and partake in agenda setting and decision making upon the policies that will influence their lives. Moreover, participation enhances representative democracies by strengthening the connection between the institutions of representative democracy with the concerns and values of citizens, thereby complementing delegative political regimes (Habermas 1999; Hajer and Wagenaar 2000).

Some deliberative theorists argue that, given the pervasive effects of scientific knowledge and technological artefacts have on citizens' opportunities and wellbeing, the political salience of research on public participation in science and technology is increasing. They believe that the lives of citizens are shaped to a larger extent by what happens at the hospital, in the labs, and at the meetings of research fund-setters than by what takes place in the headquarters of representative politics. They argue that citizen participation in purportedly technical discussions in science and technology governance is a key and necessary step towards democratisation and that the traditional division of labour where supposedly political (value-laden) decisions are devolved to representative bodies while technical (value-free) decisions are supposed to be made by experts is becoming untenable (Callon et al. 2001). The very distinction between technical and explicitly "political", value-laden decisions, however, is rejected by these authors,

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⁵ Cf. the classic Putnam (2000) on the decline of social capital in the United States, which has influenced the discussion about participation and its effects in the last decades.

⁶ In the United Kingdom, participatory ideals are promoted across the political spectrum, ranging from a new language of responsibility within the New Labour discourse (esp. after Giddens 1999) to "big society" ideas in the conservative camp (Norman 2010).

either because it is considered to be conceptually unclear, or because the traditionally technocratic management of risks has been re-politicised (Jasanoff 2005). In the social studies of science, participation is said to aim at opening up such "black boxes", i.e. the values that are concealed in purportedly technical decisions about research agenda setting and technology development, and subject them to public deliberation (Winner 1993).

Emancipatory politics, such as the advocacy and political work done by patient movements, but also the increase in public scientific literacy – partly thanks to the Open Access and Open Science movements – have increased the visibility of, and the institutional and public receptiveness to, deliberative politics. More recently, anti-hierarchical ideals have also grown out of communication and network technologies that are hoped to foster forms of direct citizen participation in policy-making (O'Connor 2013). Participatory methods and formats are becoming increasingly common, and they are often interspersed with user-centred models of business and management. Against this backdrop, appeals that once appeared radical and associated with social movements – such as data transparency or public access to knowledge and software – have become mainstream. Perhaps ironically, a by-product of increasing openness and the availability of online technologies to share and broadcast opinions and information is that already influential actors gain even more power (Taylor 2014).

Thus, if appeals to, and mechanisms of public participation are not scrutinised to assess what values underpin them and what goals they serve, they run the risk of becoming an additional way to streamline technocratic values into social processes that profoundly shape how people live, their opportunities and their well-being. Participation may itself become a black box. We believe that this risk is particularly salient in medical research and health systems, for a number of reasons. Empowerment and anti-paternalism, are gaining momentum in medical discourse (Friend and Hood 2011). "Insurgent" patient movements have played a role akin to that of social movements in the liberation of patients from perceived and real expert/medical paternalism, especially in the case of conditions whose existence and status was contested, or associated to socially disadvantaged groups, as in the case of HIV patients in the '90s (Epstein 1996). These struggles have turned biomedical research and practice into pioneers of participatory processes. At the same time, health research and health systems are also being transformed by IT technologies that gather individual level data, an area that attracts private companies that extract values from patient data and opinions (Lupton 2012). Citizen participation has emerged as an important complementary tool in scientific research as well, where it is generally called "citizen science" (Lewenstein 2016). Furthermore, appeals for participation accord with controversial efforts of health system reform that are taking place in many countries (Dunston et al. 2009).

5 Conclusion: Participation in health research and care systems must be unbundled

As we have argued in this paper, the diversity of aims supported by advocates of citizen participation should not be black-boxed by participatory language. Only then will we be able to see how proposals for reform in the organisation of biomedicine and healthcare are likely to enhance public participation, improve the quality of patient-centred services, or help realise cost savings.

In an older editorial in the *British Medical Journal* dedicated to public and patient participation, Paul Hodgkin, chair of the online platform *PatientOpinion*, and NHS manager Jeremy Taylor (2013) remind us of the large extent to which technologies and social developments are intertwined:

"Where will these trends take us? Medicalization and marketization could stymie moves to a more social and holistic model of care; transparency exposes inadequacy but does not itself generate the drive to overcome it. The digital revolution could empower or enslave the citizen. It is too early to tell. [... and] forces that are driving these shifts are much deeper than health policy" (Hodgkin and Taylor 2013: p. 2).

The contributions to the British Medical Journal series on patient-centred care that we analysed for this paper include references to different and partly contradictory intellectual traditions. Some authors see participation as a useful complement to managerial practices within healthcare; for them, participation is a way to reach the goals set by managers and experts faster or more effectively. Others see participation as a way to increase public scrutiny of decisions about the organisation of healthcare. Yet others consider patient participation valuable because of how it increases the level of knowledge and information of patients. In this paper, we have identified authors who want to merely use in a more systematic way standardised forms of patient reported outcomes, who even argue for centralised models of management on this basis. Others share the latter's basic and fundamental aim of improving the quality of healthcare, but argue that more robust forms of co-creation are necessary for that pursuit. Only a subset of authors speaks directly about patient empowerment, and even those who do remain silent on the relationship between various models of patient-centred medicine and patient empowerment. Drawing a distinction between "moderate reformers" whose main goal is to become more attentive to patient feedback, "radical reformers" who promote a shift towards processes of co-management, and "disruptors" who see the inclusion of patient perspectives in biomedical practice and research as a goal in its own right, allows us to separate between participatory initiatives that we see as valuable and those that serve goals that we would rather not support. Simply assuming that the participatory turn is "spearheading a shift in roles as profound as women's liberation, racial equality, gay rights, and disability rights" (deBronkart 2015: p. 1) will not help this discussion.

Patient activist deBronkart (2015), for example, grounds his appeal for participation in the supposed need to make better use of the "diffuse and individual level knowledge" of patients. This way of posing the problem corresponds closely with the rationales underlying the defense of market-based organisation of healthcare on the basis of Hayek (1944).

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